

TOBYHANNA ARMY DEPOT, PENNSYLVANIA (ARMY RECOMMENDATION - RED RIVER ARMY DEPOT, TEXAS)

SECRETARY OF DEFENSE RECOMMENDATION

Close Red River Army Depot, TX. Relocate the storage and demilitarization functions of the Munitions Center to McAlester Army Ammunition Plant, OK. Relocate the munitions maintenance functions of the Munitions Center to McAlester Army Ammunition Plant, OK, and Blue Grass Army Depot, KY. Relocate the depot maintenance of Armament and Structural Components, Combat Vehicles, Depot Fleet/Field Support, Engines and Transmissions, Fabrication and Manufacturing, Fire Control Systems and Components, and Other to Anniston Army Depot, AL. Relocate the depot maintenance of Powertrain Components and Starters/Generators to Marine Corps Logistics Base Albany, GA. Relocate the depot maintenance of Construction Equipment to Anniston Army Depot, AL, and Marine Corps Logistics Base Albany, GA. Relocate the depot maintenance of Tactical Vehicles to Tobyhanna Army Depot, PA, and Letterkenny Depot, PA. Relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA. Disestablish the supply, storage, and distribution functions for tires, packaged Petroleum, Oil, and Lubricants, and compressed gases. Relocate the storage and distribution functions and associated inventories of the Defense Distribution Depot to the Defense Distribution Depot, Oklahoma City, OK.

SECRETARY OF DEFENSE JUSTIFICATION

This recommendation supports the strategy of minimizing the number of industrial base sites performing depot maintenance for ground and missile systems. The receiving depots have greater maintenance capability, higher facility utilization and greater opportunities for inter-service workloading. This recommendation reinforces Anniston's and Letterkenny's roles as Centers of Industrial and Technical Excellence for Combat Vehicles (Anniston) and Missile Systems (Letterkenny).

This recommendation decreases the cost of depot maintenance operations by consolidation and elimination of 30 percent of duplicate overhead structures required to operate multiple depot maintenance activities. This recommendation also increases opportunities for inter-service workloading by transferring maintenance workload to the Marine Corps.

This recommendation relocates storage, demilitarization, and munitions maintenance functions to McAlester Army Ammunition Plant, and thereby reduces redundancy and removes excess from Red River Munitions Center.

This recommendation allows DoD to create centers of excellence, generate efficiencies, and create deployment networks servicing all Services.

This recommendation relocates the storage and distribution functions and associated inventories to the Defense Distribution Depot Oklahoma City at Tinker Air Force Base. It also contributes to the elimination of unnecessary redundancies and duplication, and streamlines supply and storage processes.

The disestablishment of the wholesale supply, storage, and distribution functions for all packaged POL, tires, and compressed gas products supports transformation by privatizing these functions. Privatization of packaged POL, tires, and compressed gas products will eliminate inventories, infrastructure and personnel associated with these functions and products.

COMMUNITY CONCERNS

The community stated that the Army must retain all depots to support the warfighter and combatant commanders, disputed DoD's assertion of excess capacity, and claimed the recommendation deviated

substantially from the military value criteria. The community focused on the Industrial Joint Cross Service Group's creation of 2.6 million direct labor hours of capacity at Anniston and Letterkenny Army Depots to justify closure of the Red River Army Depot (RRAD) over Army objections, and the artificial use of a 60-hour work week instead of the DoD 40-hour standard for determining capacity. Also highlighted was the disestablishment of the top-ranked Defense Distribution Red River, TX, center due to the potential closure of the RRAD. The community emphasized that there was no excess capacity to eliminate because Red River was running at twice its 2003 level of effort and pointed to a major backlog of Bradley Fighting Vehicles and High Mobility Multipurpose Wheeled Vehicles (HMMWV) awaiting repair at the depot. They also highlighted that RRAD is the only facility that strips and replaces track pads and manufactures M1 road wheels. The community proposed leaving the Red River Army Depot, Munitions Center, and Defense Distribution Center intact. The community argued that the economic impact from closure would be devastating, creating a projected unemployment rate exceeding 14 percent of the total employment in the seven surrounding rural towns.

COMMISSION FINDINGS

The Commission found that many vehicle and weapons systems repaired at Red River are critical to ongoing real-time efforts in Operations Iraqi Freedom/Enduring Freedom, and was unwilling to take the risk of closing a ground vehicle depot-level maintenance facility during a time of war and uncertainty. The Army is already surging its industrial base capacity with the execution of 12 million direct labor hours (DLH) in fiscal year 2004, and goals of 19 million DLH in fiscal year 2005 and 25 million DLH in fiscal year 2006 at the Army's five maintenance depots. The Commission found that Red River is operating at twice its fiscal year 2003 level (when BRAC data-calls were issued) and that there is no current excess capacity within the Army's maintenance depots. The Army's depot level maintenance workload has and continues to increase to respond to several critical Army efforts. Ongoing business process reengineering efforts have also successfully resulted in significant process improvements at each of the maintenance depots. In response to community concerns, the Commission recalculated the economic impact to incorporate increased staffing, and if closure had been approved, it would have resulted in a negative economic impact of 8.3 percent of area jobs. The Commission's analysis determined that the amended realignment recommendation would best meet the military's future needs and requirements.

COMMISSION RECOMMENDATIONS

The Commission found the Secretary of Defense substantially deviated from final selection criteria 1, 2, 3 and 6 and the Force Structure Plan. Therefore, the Commission recommends the following:

Realign Red River Army Depot, TX. Relocate the storage and demilitarization functions of the Munitions Center to McAlester Army Ammunition Plant, OK. Relocate the munitions maintenance functions of the Munitions Center to McAlester Army Ammunition Plant, OK, and Blue Grass Army Depot, KY. Relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA. Disestablish the supply, storage, and distribution functions for tires, packaged Petroleum, Oil, and Lubricants, and compressed gases.

The Commission found that this change and the recommendation as amended are consistent with the final selection criteria and the Force Structure Plan. The full text of this and all other recommendations can be found in Appendix Q.

TOBYHANNA ARMY DEPOT, PENNSYLVANIA (NAVY RECOMMENDATION – MARINE CORPS LOGISTICS BASE, BARSTOW, CALIFORNIA)

SECRETARY OF DEFENSE RECOMMENDATION

Realign Marine Corps Logistics Base Barstow, CA. Disestablish the depot maintenance of Aircraft Other Components, Aircraft Rotary, and Strategic Missiles. Consolidate depot maintenance of Engines/Transmissions, Other Components, and Small Arms/Personal Weapons at Anniston Army Depot, AL. Consolidate the depot maintenance of Conventional Weapons, Engines/Transmissions, Material Handling, Powertrain Components, Starters/Alternators/Generators, Test Measurement Diagnostic Equipment, and Wire at Marine Corps Logistics Base Albany, GA. Consolidate depot maintenance of Electronic Components (Non-Airborne), Electro-Optics/Night Vision/Forward-Looking-Infrared, Generators, Ground Support Equipment, Radar, and Radio at Tobyhanna Army Depot, PA. Consolidate depot maintenance of Tactical Missiles at Letterkenny Army Depot, PA. Realign Fleet Support Division Maintenance Center Barstow and Marine Corps Logistics Base Barstow operations to increase efficiencies and reduce infrastructure.

SECRETARY OF DEFENSE JUSTIFICATION

This recommendation follows the strategy of minimizing sites using maximum capacity of 1.5 shifts while maintaining a West Coast depot maintenance presence at Marine Corps Logistics Base Barstow to provide West Coast operating forces with a close, responsive source for depot maintenance support. Required capacity to support workloads and core requirements for the DoD is relocated to other DoD Centers of Industrial and Technical Excellence, thereby increasing the military value of depot maintenance performed at these sites. This recommendation decreases the cost of depot maintenance operations across DoD through consolidation and elimination of 30 percent of duplicate overhead structures required to operate multiple depot maintenance activities. This recommendation supports transformation of DoD's depot maintenance operations by increasing the utilization of existing capacity by up to 150 percent while maintaining capability to support future force structure. This recommendation also results in utilization of DoD capacity to facilitate performance of interservice workload. In addition, based on present and future wartime surge projections, Marine Corps Logistics Center Barstow will establish an additional 428,000 hours of amphibious vehicle capacity.

This recommendation, along with other recommendations affecting supply and storage functions, optimizes the depot maintenance operations at Marine Corps Logistics Base Barstow.

COMMUNITY CONCERNS

The Barstow community argued DoD's recommendation concerning ground depot maintenance performed at Marine Corps Logistics Base Barstow substantially deviated from BRAC selection criteria 1, 3 and 6, as well as from the Force Structure Plan. They claimed Marine Corps and Army models of ground combat maintenance are fundamentally and qualitatively different, and these differences significantly affect combat-readiness and combat-effectiveness. The community said DoD erred by leaving cycle time (turnaround time) out of the computation of military value, incorrectly based comparisons on a commodity-to-commodity rather than depot-to-depot basis, and that adopting the Army model of depot maintenance for Marine Corps equipment would greatly increase cycle times. The community stated the Marine Corps, not the Army, is America's "9-1-1 Emergency Response Force" and that the recommendation, if adopted, would violate the National Military Strategy and the 20-Year Force Structure Plan. Barstow representatives also claimed DoD sought savings at the expense of readiness. The community asserted DoD substantially

deviated from Criteria 6 in assessing local economic impact, estimating the impact at 8 percent of Barstow's labor force rather than the one-tenth of one percent estimated by DoD.

Lastly, Barstow advocates opposed the idea of closing two Marine Corps depots and transferring the workload to Red River Army Depot, TX, as an alternative to the DoD recommendation to close Red River Army Depot. The combined workload from two Marine Corps depots would not make a significant difference in Red River's capacity utilization rate, and Army depots do not have the facilities, equipment or workforce to handle the Marines' unique amphibious vehicle requirements.

COMMISSION FINDINGS

The Commission agreed with the Secretary of Defense that the proposed realignment of Marine Corps Logistics Base Barstow, CA will decrease the cost of depot maintenance operations across DoD while increasing the military value to the Warfighter. The community's contentions that cycle times would be degraded, and the quality of work would suffer, were not supported by the Commission's review and analysis. The realignment recommendation will leave in place sufficient depot surge capacity while generating cost savings.

COMMISSION RECOMMENDATIONS

The Commission found the Secretary's recommendation consistent with the final selection criteria and the Force Structure Plan. Therefore, the Commission approves the recommendation of the Secretary.

TOBYHANNA ARMY DEPOT, PENNSYLVANIA (JOINT CROSS SERVICE GROUP – INDUSTRIAL; NAVAL WEAPONS STATION SEAL BEACH, CA)

SECRETARY OF DEFENSE RECOMMENDATION

Realign Naval Weapons Station Seal Beach, CA, as follows: relocate the depot maintenance of Electronic Components (Non-Airborne), Fire Control Systems and Components, Radar, and Radio to Tobyhanna Army Depot, PA; relocate the depot maintenance of Material Handling to Marine Corps Logistics Base Albany, GA; relocate the depot maintenance of Other Components to Anniston Army Depot, AL; and relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA.

SECRETARY OF DEFENSE JUSTIFICATION

This recommendation supports depot maintenance function elimination at Naval Weapons Station Seal Beach and follows the strategy of minimizing sites using maximum capacity at 1.5 shifts. This recommendation eliminates over 243,000 square feet of depot maintenance production space with annual facility sustainment and recapitalization savings of \$1.1M. Required capacity to support workloads and Core requirements for the Department of Defense (DoD) is relocated to other DoD Centers of Industrial and Technical Excellence, thereby increasing the military value of depot maintenance performed at these sites. This recommendation decreases the cost of depot maintenance operations across DoD by consolidation and elimination of 30 percent of duplicate overhead structures required to operate multiple depot maintenance activities. Additionally, this recommendation supports transformation of the Department's depot maintenance operations by increasing the utilization of existing capacity by up to 150 percent while maintaining capability to support future force structure. Another benefit of this recommendation includes utilization of DoD capacity to facilitate performance of interservice workload.

COMMUNITY CONCERNS

The Seal Beach community noted the base would lose positions and work to four different locations. In particular, they said the recommendation to “relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA,” made absolutely no sense. They claimed the Navy mischaracterized this work as depot maintenance, when in reality it consists of about \$500 worth of work polishing, removing dents, tightening screws, etc. on missile containers which are returned to Seal Beach and reunited with missiles sent to the Fleet. They indicated these tasks are more efficiently performed at Seal Beach, rather than spending \$960 per missile container shipping it from Seal Beach to the East Coast and back again. The community also noted that San Diego-based ships would benefit from having West Coast-based support to adjust, install, and trouble-shoot fire-control and aircraft landing radar, rather than shipping it back to the depot at Tobyhanna, PA, and overhauling it there.

COMMISSION FINDINGS

The Commission found no reason to disagree with the recommendation of the Secretary of Defense regarding the first elements of the recommendation. The Commission carefully considered the community concerns relating to the sub-recommendation dealing with West Coast support for Fire Control Systems and Components, Radar, and Radio equipment. However, the Commission determined that this issue did not rise to the level of requiring a revision to the DoD recommendation.

The Commission found that the segment of DoD’s recommendation to direct work and personnel to Letterkenny Army Depot to correct work more efficiently performed at Seal Beach, where related work is already performed, deviated substantially from criteria #1 and #4. Rejection of the proposal also avoids holding missiles in inventory awaiting only delivery of their shipping containers from the East Coast. Therefore, the Commission deleted the section of the recommendation referring to the relocation of missile container work to Letterkenny.

COMMISSION RECOMMENDATIONS

The Commission found that the Secretary of Defense deviated substantially from final selection criteria 1 and 4, as well as from the Force Structure Plan. Therefore, the Commission recommends the following:

Realign Naval Weapons Station Seal Beach, CA, as follows: relocate the depot maintenance of Electronic Components (Non-Airborne), Fire Control Systems and Components, Radar, and Radio to Tobyhanna Army Depot, PA; relocate the depot maintenance of Material Handling to Marine Corps Logistics Base Albany, GA; and relocate the depot maintenance of Other Components to Anniston Army Depot, AL.

The Commission found that this change and the recommendation as amended are consistent with the final selection criteria and the Force Structure Plan. The full text of this and all Commission recommendations can be found in Appendix Q.

TOBYHANNA ARMY DEPOT, PENNSYLVANIA (JOINT CROSS SERVICE GROUP – INDUSTRIAL; LACKLAND AFB, TEXAS)

SECRETARY OF DEFENSE RECOMMENDATION

Realign Lackland Air Force Base, TX, by relocating the depot maintenance of Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, PA; and disestablishing all depot maintenance capabilities.

SECRETARY OF DEFENSE JUSTIFICATION

This recommendation supports depot maintenance function elimination at Lackland Air Force Base, TX and follows the strategy of minimizing sites using maximum capacity at 1.5 shifts. This recommendation eliminates over 36,200 square feet of depot maintenance production space with annual facility sustainment and recapitalization savings of \$0.1M. Required capacity to support workloads and Core requirements for the Department of Defense (DoD) is relocated to other DoD Centers of Industrial and Technical Excellence, thereby increasing the military value of depot maintenance performed at these sites. This recommendation decreases the cost of depot maintenance operations across DoD by consolidation and elimination of 30 percent of duplicate overhead structures required to operate multiple depot maintenance activities. Additionally, this recommendation supports transformation of the Department's depot maintenance operations by increasing the utilization of existing capacity by 150 percent while maintaining capability to support future force structure. Another benefit of this recommendation includes utilization of DoD capacity to facilitate performance of interservice workload.

COMMUNITY CONCERNS

The community argued the closure of Cryptologic Systems Group at Lackland Air Force Base would negate the efficiencies that resulted from the consolidation and co-location of complimentary intelligence functions. They claimed DoD evaluated the military value of individual functions within the Cryptologic Systems Group rather than conducting a combined value assessment of the missions of the group. The community also pointed out that collectively the three DoD proposals to split up the Cryptologic Systems Group are not cost effective, and several costs to relocate were either not considered or understated. Additionally, the community claimed the DoD mission analysis was flawed because the intelligence community was not sufficiently involved in the decision. For example, the National Security Agency has formally expressed concern about the realignment recommendation. Finally, the community believed the proposed split of the collective functions of the Cryptologic Systems Group at Lackland "has a very real potential to severely damage our national security."

COMMISSION FINDINGS

The Commission found that DoD did not evaluate the collective military value of the Cryptologic Systems Group, but rather evaluated individual elements of the group. Consequently, the collective military value of the Group was not appropriately assessed, creating concerns not only by the community, but also among a number of the national security customers of the Group's work products. The Commission found that DoD substantially deviated from the military value criteria by failing to account for the full scope and classified nature of the Cryptologic Systems Group work or the support it currently provides to a host of military and non-military government agencies. The Commission also found the cost estimates used in this recommendation did not represent fairly the costs associated with the breakup of the Cryptologic Systems Group at Lackland AFB. Additionally, the Commission found potential costs outweighed savings, with no payback of investment, and after taking into consideration recurring transportation costs and other adjustments, the DoD proposed annual recurring savings of \$2.9 million would change to a recurring cost of \$5.7 million. The payback period changed from three years to "never" and the 20-year net present value savings of \$28 million became a \$53.1 million increased cost.

COMMISSION RECOMMENDATIONS

The Commission found that the Secretary of Defense deviated substantially from final selection criteria 1, 4 and 5, and the Force Structure Plan. Therefore, the Commission has rejected the recommendation of the Secretary. The Commission found this recommendation is consistent with the Force Structure Plan and final selection criteria.

TOBYHANNA ARMY DEPOT, PENNSYLVANIA (JOINT CROSS SERVICE GROUP – SUPPLY AND STORAGE; COMMODITY MANAGEMENT PRIVATIZATION)

SECRETARY OF DEFENSE RECOMMENDATION

Realign Detroit Arsenal, MI, by relocating the supply contracting function for tires to the Inventory Control Point at Defense Supply Center Columbus, OH, and disestablishing all other supply functions for tires.

Realign Hill Air Force Base, UT, as follows: relocate the supply contracting function for tires to the Inventory Control Point at Defense Supply Center Columbus, OH; disestablish all other supply functions for tires; and disestablish the storage, and distribution functions for tires, packaged petroleum, oils, and lubricants, and compressed gases.

Realign Naval Support Activity, Mechanicsburg, PA, by relocating the supply contracting function for packaged petroleum, oils, and lubricants to the Inventory Control Point at Defense Supply Center, Richmond, VA, and disestablishing all other supply functions for packaged petroleum, oils, and lubricants.

Realign Defense Supply Center, Richmond, VA, by disestablishing storage and distribution functions for tires, and the supply, storage, and distribution functions for packaged petroleum, oils, and lubricants, and compressed gases. Retain the supply contracting function for packaged petroleum, oils, and lubricants, and compressed gases.

Realign Defense Supply Center Columbus, OH, Tobyhanna Army Depot, PA, Defense Distribution Depot Susquehanna, PA, Naval Station Norfolk, VA, Marine Corps Air Station Cherry Point, NC, Marine Corps Logistics Base, Albany, GA, Robins Air Force Base, GA, Anniston Army Depot, AL, Naval Air Station Jacksonville, FL, Tinker Air Force Base, OK, Corpus Christi Army Depot, TX, Naval Station Bremerton, WA, Naval Station San Diego, CA, Defense Distribution Depot Barstow, CA, Defense Distribution Depot San Joaquin, CA, and Naval Station Pearl Harbor, HI, by disestablishing storage and distribution functions for tires, packaged petroleum, oils, and lubricants, and compressed gases at each location.

SECRETARY OF DEFENSE JUSTIFICATION

This recommendation achieves economies and efficiencies that enhance the effectiveness of logistics support to forces as they transition to more joint and expeditionary operations. This recommendation disestablishes the wholesale supply, storage, and distribution functions for all tires; packaged petroleum, oils and lubricants; and compressed gases used by the Department of Defense, retaining only the supply contracting function for each commodity. The Department will privatize these functions and will rely on private industry for the performance of supply, storage, and distribution of these commodities. By doing so, the Department can divest itself of inventories and can eliminate infrastructure and personnel associated with these functions. This recommendation results in more responsive supply support to user organizations and thus adds to capabilities of the future force. The recommendation provides improved support during mobilization and deployment, and the sustainment of forces when deployed worldwide. Privatization enables the Department to take advantage of the latest technologies, expertise, and business practices, which translates to improved support to customers at less cost.

It centralizes management of tires; packaged petroleum, oils, and lubricants; and compressed gases; and eliminates unnecessary duplication of functions within the Department. Finally, this recommendation supports transformation by privatizing the wholesale storage and distribution processes from DoD activities.

In addition to the actions described in this recommendation, the Department is also disestablishing storage and distribution functions for tires, packaged petroleum, oils, and lubricants, and compressed gases at Red River Army Depot, TX. The storage and distribution functions at this additional location are now being disestablished as part of a recommendation for the full closure of the Red River Army Depot installation.

The recommendation to close the installation fully supports all objectives intended by this recommendation.

COMMUNITY CONCERNS

There were no formal expressions from the community.

COMMISSION FINDINGS

The Commission found no reason to disagree with the recommendation of the Secretary of Defense.

COMMISSION RECOMMENDATIONS

The Commission found the Secretary's recommendation consistent with the final selection criteria and the Force Structure Plan. Therefore, the Commission approves the recommendation of the Secretary.

Tobyhanna Army Depot, Pennsylvania (Joint Cross Service Group – Supply and Storage; Supply, Storage, and Distribution Management Reconfiguration)

SECRETARY OF DEFENSE RECOMMENDATION

Realign Defense Supply Center Columbus, OH, by disestablishing the Defense Distribution Depot Columbus, OH. Relocate the storage and distribution functions and associated inventories to the Defense Distribution Depot Susquehanna, PA, hereby designated the Susquehanna Strategic Distribution Platform.

Realign Tobyhanna Army Depot, PA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Tobyhanna, PA, with all other supply, storage, and distribution functions and inventories that exist at Tobyhanna Army Depot to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Tobyhanna Army Depot, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Susquehanna Strategic Distribution Platform.

Realign Naval Station Norfolk, VA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Norfolk, VA, with all other supply, storage, and distribution functions and inventories that exist at Norfolk Naval Base and at Norfolk Naval Shipyard to support shipyard operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Norfolk Naval Shipyard operations, maintenance and production, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Susquehanna Strategic Distribution Platform.

Realign Defense Supply Center Richmond, VA, by relocating the storage and distribution functions and associated inventories of the Defense Distribution Depot Richmond, VA, to the Susquehanna Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot Richmond, VA, to serve as a wholesale Forward Distribution Point.

Realign Marine Corps Air Station, Cherry Point, NC by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Cherry Point, NC, with all other supply, storage, and distribution functions and inventories that exist at Naval Aviation Depot Cherry Point,

NC, to support depot operations, maintenance and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Naval Air Depot Cherry Point, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Defense Distribution Depot Warner Robins, GA, hereby designated the Warner Robins Strategic Distribution Platform.

Realign Robins Air Force Base, GA, by consolidating the supply, storage, and distribution functions and associated inventories supporting depot operations, maintenance, and production at the Warner Robins Air Logistics Center with the supply, storage, and distribution functions at the Warner Robins Strategic Distribution Platform.

Realign Marine Corps Logistics Base, Albany, GA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Albany, GA, with all other supply, storage, and distribution functions and inventories that exist at the Maintenance Center Albany, GA, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support the Maintenance Center Albany, GA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform.

Realign Naval Air Station Jacksonville, FL, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Jacksonville, FL, with all other supply, storage, and distribution functions and inventories that exist at the Naval Aviation Depot, Jacksonville, FL, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support the Naval Aviation Depot, Jacksonville, FL, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform.

Realign Anniston Army Depot, AL, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Anniston, AL, with all other supply, storage, and distribution functions and inventories that exist at Anniston Army Depot, AL, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Anniston Army Depot, AL, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform.

Realign Corpus Christi Army Depot, TX, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Corpus Christi, TX, with all other supply, storage, and distribution functions and inventories that exist at Corpus Christi Army Depot, TX, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Corpus Christi Army Depot, TX, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Defense Distribution Depot Oklahoma City, hereby designated the Oklahoma City Strategic Distribution Platform.

Realign Tinker AFB, OK, by consolidating the supply, storage, and distribution functions and associated inventories supporting depot operations, maintenance, and production at the Air Logistics Center, Oklahoma City, OK, with the supply, storage, and distribution functions and inventories at the Oklahoma City Strategic Distribution Platform.

Realign Hill AFB, UT, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Hill, UT, with all other supply, storage, and distribution functions and inventories that exist at the Ogden Air Logistics Center, UT, to support depot operations, maintenance, and production. Retain the necessary supply, storage, and distribution functions and inventories required to support the Ogden Air Logistics Center, UT, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Defense Distribution Depot, San Joaquin, CA, hereby designated the San Joaquin Strategic Distribution Platform.

Realign Naval Station Bremerton, WA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Puget Sound, WA, with all other supply, storage and distribution functions and inventories that exist at Puget Sound Naval Shipyard, WA, to support shipyard operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Puget Sound Naval Shipyard, WA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform.

Realign Naval Station, San Diego, CA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, San Diego, CA, with all other supply, storage and distribution functions and inventories that exist at Naval Aviation Depot, North Island, CA, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Naval Aviation Depot, North Island, CA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform.

Realign Marine Corps Logistics Base, Barstow, CA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Barstow CA, with all other supply, storage, and distribution functions and inventories that exist at the Maintenance Center Barstow, CA, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories at Defense Distribution Depot Barstow, CA, that are required to support the Maintenance Center Barstow, CA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform.

SECRETARY OF DEFENSE JUSTIFICATION

This recommendation achieves economies and efficiencies that enhance the effectiveness of logistics support to operational joint and expeditionary forces. It reconfigures the Department's wholesale storage and distribution infrastructure to improve support to the future force, whether home-based or deployed. It transforms existing logistics processes by creating four CONUS support regions, with each having one Strategic Distribution Platform and multiple Forward Distribution Points. Each Strategic Distribution Platform will be equipped with state-of-the-art consolidation, containerization and palletization capabilities, and the entire structure will provide for in-transit cargo visibility and real-time accountability. Distribution Depots, no longer needed for regional supply, will be realigned as Forward Distribution Points and will provide dedicated receiving, storing, and issuing functions, solely in support of on-base industrial customers such as maintenance depots, shipyards and air logistics centers. Forward Distribution Points will consolidate all supply and storage functions supporting industrial activities, to include those internal to depots and shipyards, and those at any intermediate level that may exist. This consolidation eliminates unnecessary redundancies and duplication, and streamlines supply and storage processes.

In addition to the actions in this recommendation, the Department is abolishing the Defense Distribution Depot at Red River Army Depot. This action is included as part of a recommendation to close the Red River Army Depot installation. The recommendation to fully close the installation achieves the objective of disestablishing the Defense Distribution Depot and is consistent with the intent of this recommendation.

COMMUNITY CONCERNS

There were no formal expressions from the community.

COMMISSION FINDINGS

The Commission found no reason to disagree with the recommendation of the Secretary of Defense.

COMMISSION RECOMMENDATIONS

The Commission found the Secretary's recommendation consistent with the final selection criteria and the Force Structure Plan. Therefore, the Commission approves the recommendation of the Secretary.