

COMMISSION RECOMMENDATIONS

The Commission found the Secretary's recommendation consistent with the final selection criteria and force structure plan. Therefore, the Commission approved the recommendation of the Secretary.

RESERVE COMPONENT TRANSFORMATION IN PENNSYLVANIA

RECOMMENDATION # 40 (ARMY 82)

ONE-TIME COST:	\$142.7M
ANNUAL RECURRING COSTS/(SAVINGS):	(\$14.2M)
20-YEAR NET PRESENT VALUE:	(\$58.4M)
PAYBACK PERIOD:	10 YEARS

SECRETARY OF DEFENSE RECOMMENDATION

Close the United States Army Reserve Center in Lewisburg, PA, the United States Army Reserve Center in Bloomsburg, PA, the United States Army Reserve Organizational Maintenance Shop in Bloomsburg, PA, and relocate units to a new Armed Forces Reserve Center with an organizational maintenance facility in the Lewisburg / Bloomsburg, PA, area if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Pennsylvania National Guard Units from the following Army National Guard Readiness Centers: Lewisburg, PA, Sunbury, PA, Scranton, PA, and Berwick, PA, if the Commonwealth of Pennsylvania decides to relocate those units.

Close the United States Army Reserve Center in Williamsport, PA, the United States Army Reserve Organizational Maintenance Shop in Williamsport, PA, and relocate units to a new Armed Forces Reserve Center with an organizational maintenance facility in Williamsport, PA, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Pennsylvania National Guard Units from the Army National Guard Readiness Center in Williamsport, PA, if the Commonwealth of Pennsylvania decides to relocate those units.

Close the Reese United States Army Reserve Center in Chester, PA, the United States Army Reserve Organizational Maintenance Shop in Chester, PA, the Germantown Veterans Memorial United States Army Reserve Center in Philadelphia, PA, the Horsham Memorial United States Army Reserve Center in Horsham, PA, the 1LT Ray S. Musselman Memorial United States Army Reserve Center in Norristown, PA, and the North Penn memorial United States Army Reserve Center in Norristown, PA, and relocate units to a new Armed Forces Reserve Center with an organizational maintenance facility at Willow Grove Joint Reserve Base, PA. The Army shall establish an enclave at Willow Grove Joint Reserve Base, PA, to retain essential facilities to support activities of the Reserve Components.

Close the Wilson Kramer United States Army Reserve Center in Bethlehem, PA, and the United States Army Reserve Organizational Maintenance Shop in Bethlehem, PA, and relocate units to a new United States Army Reserve Center with an organizational maintenance facility in the Allentown/ Bethlehem, PA, area if the Army is able to acquire suitable land for the construction of the facilities.

Close the Philadelphia Memorial United States Armed Forces Reserve Center in Philadelphia, PA, the Philadelphia Memorial United States Armed Forces Reserve Center Organizational Maintenance Shop in Philadelphia, PA, and relocate Army Reserve and Marine Corps Reserve units to a new Armed Forces Reserve Center with an organizational maintenance facility in Bristol, PA, on the existing Bristol Veterans Memorial Reserve Center site.

Close the Serrenti Memorial United States Army Reserve Center in Scranton, PA, the Serrenti Memorial United States Army Reserve Organizational Maintenance Shop in Scranton, PA, the United States Army Reserve Center in Wilkes-Barre, PA, the United States Army Reserve Organizational Maintenance Shop in Wilkes-Barre, PA, and relocate units to a new Armed Forces Reserve Center with an organizational maintenance facility in Scranton, PA, if the Army is able to acquire suitable land for the construction of the facilities.

SECRETARY OF DEFENSE JUSTIFICATION

This recommendation transforms Reserve Component facilities throughout the Commonwealth of Pennsylvania. The implementation of this recommendation will enhance military value, improve homeland defense capability, greatly improve

training and deployment capability, create significant efficiencies and cost savings, and is consistent with the Army's force structure plans and Army transformational objectives.

This recommendation is the result of a state-wide analysis of Reserve Component installations and facilities conducted by a team of functional experts from Headquarters, Department of the Army, the Office of the State Adjutant General, and the Army Reserve Regional Readiness Command.

This recommendation closes eleven Army Reserve Centers, one Armed Forces Reserve Center, and seven Organizational Maintenance Shops throughout the Commonwealth of Pennsylvania and constructs six multicomponent, multifunctional Armed Forces Reserve Centers, with six co-located Organizational Maintenance Facilities capable of accommodating National Guard and Reserve units. This recommendation reduces military manpower and associated costs for maintaining existing facilities by collapsing sixteen geographically separated facilities into six modern Armed Forces Reserve Centers. This recommendation reduces the number of separate DoD installations by relocating to an existing base. The Department understands that the Commonwealth of Pennsylvania will close PAARNG Readiness Centers: Lewisburg, PA, Sunbury, PA, Berwick, PA, Scranton, PA, and Williamsport, PA. The Armed Forces Reserve Centers will have the capability to accommodate these units if the state decides to relocate the units from these closed facilities into the new AFRCs.

This recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance homeland security and homeland defense at a reduced cost to those agencies.

Although not captured in the COBRA analysis, this recommendation avoids an estimated \$110.4M in mission facility renovation costs and procurement avoidances associated with meeting AT/FP construction standards and altering existing facilities to meet unit training and communications requirements. Consideration of these avoided costs would reduce costs and increase the net savings to the Department of Defense in the 6-year BRAC implementation period and in the 20-year period used to calculate NPV.

COMMUNITY CONCERNS

There were no formal expressions from the community.

COMMISSION FINDINGS

The Commission found no reason to disagree with the recommendation of the Secretary of Defense. In addition, the Commission notes that the Army's process was well thought-out and inclusive of the leadership of the Reserve Components and the State.

COMMISSION RECOMMENDATIONS

The Commission found the Secretary's recommendation consistent with the final selection criteria and force structure plan. Therefore, the Commission approved the recommendation of the Secretary.

RESERVE COMPONENT TRANSFORMATION IN PUERTO RICO

RECOMMENDATION # 41 (ARMY 85)

ONE-TIME COST:	\$87.0M
ANNUAL RECURRING COSTS/(SAVINGS):	(\$7.3M)
20-YEAR NET PRESENT VALUE:	(\$8.6M)
PAYBACK PERIOD:	15 YEARS

SECRETARY OF DEFENSE RECOMMENDATION

Close the US Army Reserve Center 1st Lieutenant Paul Lavergne, Bayamon, PR, and relocate the 973rd Combat Support (CS) Company into a new Armed Forces Reserve Center on United States Army Reserve property in Ceiba, PR, and relocate all other units into a new Armed Forces Reserve Center (AFRC) on Fort Buchanan, PR. Realign the US Army Reserve Center Captain E. Rubio Junior, Puerto Nuevo, PR, by relocating the 807th Signal Company into a new Armed Forces Reserve Center on Fort Buchanan, PR. The new AFRC on Fort Buchanan, PR, shall have the capability to